Creating the future of healthcare for our community.

DAY KIMBALL HEALTHCARE

2011 Annual Report
It’s been said that healing is an art, medicine is a science, and healthcare is a business. At Day Kimball Healthcare, we are in the enviable position of being directly involved in all three.

It’s incredibly rewarding work. It’s also very challenging. While the public may be peripherally aware of issues that might affect their care, our 1,200 employees deal directly with these issues. Some are unique to Day Kimball; some are universal in scope. Some are complex; some are simple. Some will greatly improve patient care; the effect of others is not yet fully understood. In every case, we are working to make sure that their impact on the care we deliver to our community falls squarely into the “positive” column.

To help you understand the reasons behind the decisions we’re making at Day Kimball Healthcare, this Annual Report introduces our strategic vision — the succinct statement of what we are working toward as an organization. We also discuss the steps we took over the year to achieve that vision. We believe it is an eye-opening look at what we do, why we do it, and how we will keep improving.

As always, we offer a sincere “thank you” to our physicians and employees, volunteers, board of directors, corporators, and everyone in the community who supports Day Kimball Healthcare. None of our success would be possible without your dedication to our vision as well as to our art, science, and business.

Robert E. Smanik, FACHE, President and CEO

John P. Miller, Chairman of the Board

Ronald J. Franzino, MD, President of the Medical Staff
Where is healthcare headed?

Healthcare is a story of change — in everything from the way it is delivered, to the speed of its technological advancement, to its level of government involvement. Some changes happen quickly; others evolve over time. At Day Kimball Healthcare, we look at every change as a new opportunity to help people live healthier lives. Let’s take a look at some of the changes we face today.

Healthcare is shifting from a “sick care” model that treats diseases to a “well care” model that focuses on disease prevention and care management. This shift is perhaps most evident in the development of the patient-centered medical home, a sort of “command central” approach that encourages primary care providers to work closely with other providers to give each patient more coordinated and comprehensive care. This coordinated care is especially important given the increasing demands placed on the decreasing number of primary care physicians (a situation Day Kimball is handling rather effectively).

Further evidence of the shift to well care is the proliferation of workplace wellness programs. These employer-sponsored, at-work programs use personal health assessments to make employees aware of medical conditions and potential health hazards, and guide them into choices that can prevent conditions from developing or worsening.

People are becoming vastly more informed about healthcare issues than ever before. The Internet provides unprecedented access to information about every aspect of healthcare, leading people to conduct their own research about health issues and concerns. And with pharmaceutical companies marketing directly to consumers, there is greater
Where is healthcare headed?

Healthcare is a story of change — in everything from the way it is delivered, to the speed of its technological advancement, to its level of government involvement. Some changes happen quickly; others evolve over time. At Day Kimball Healthcare, we look at every change as a new opportunity to help people live healthier lives. Let's take a look at some of the changes we face today.

Healthcare is shifting from a “sick care” model that treats diseases to a “well care” model that focuses on disease prevention and care management. This shift is perhaps most evident in the development of the patient-centered medical home, a sort of “command central” approach that encourages primary care providers to work closely with other providers to give each patient more coordinated and comprehensive care. This coordinated care is especially important given the increasing demands placed on the decreasing number of primary care physicians (a situation Day Kimball is handling rather effectively).

Further evidence of the shift to well care is the proliferation of workplace wellness programs. These employer-sponsored, at-work programs use personal health assessments to make employees aware of medical conditions and potential health hazards, and guide them into choices that can prevent conditions from developing or worsening.

People are becoming vastly more informed about healthcare issues than ever before. The Internet provides unprecedented access to information about every aspect of healthcare, leading people to conduct their own research about health issues and concerns. And with pharmaceutical companies marketing directly to consumers, there is greater awareness of the medicines that are available for nearly any condition. A more educated public can be very good for healthcare: For example, as the population lives longer, adult children are better empowered to advocate on behalf of their aging parents. But the wealth of misinformation, inaccuracies, and unreliable sources online demands extra vigilance.

Government’s role in healthcare is looming larger. The Patient Protection and Affordable Care Act (PPACA) of 2010 proposes a variety of changes that will impact healthcare in ways that are still unclear. The Act’s health insurance exchanges are designed to expand health insurance coverage, improve the quality of coverage and care, and reduce costs. Its pay-for-performance initiatives will link reimbursements to quality of outcomes, not quantity of patients treated. And its accountable care organization concept calls for the formation of groups of healthcare providers who provide coordinated care and who agree to be accountable to the patient and to the insurance company for the quality, appropriateness, and efficiency of the care they provide. These are all great ideas, but the details of their implementation are far from decided. Day Kimball is ahead of the curve, especially among community hospitals, in terms of readiness to respond to whatever the PPACA demands.

Healthcare costs continue to rise. While attempts are made at every level of the healthcare industry to control costs, usage of services keeps growing. Naturally, costs follow suit, and increases are passed on to employees by employers who can’t absorb higher health insurance premiums. Initiatives like well care, workplace wellness programs, and pay-for-performance accountability are important because together they will help keep people healthier, catch conditions when they are more treatable (thus less costly), and eliminate wasteful practices in the delivery of healthcare.

At Day Kimball Healthcare we know we are headed in the direction of better care. Though the road ahead has plenty of twists and construction sites, we are more than ready for all of them.
Where is healthcare headed?

Healthcare is a story of change — in everything from the way it is delivered, to the speed of its technological advancement, to its level of government involvement. Some changes happen quickly; others evolve over time. At Day Kimball Healthcare, we look at every change as a new opportunity to help people live healthier lives. Let’s take a look at some of the changes we face today.

Healthcare is shifting from a “sick care” model that treats diseases to a “well care” model that focuses on disease prevention and care management. This shift is perhaps most evident in the development of the patient-centered medical home, a sort of “command central” approach that encourages primary care providers to work closely with other providers to give each patient more coordinated and comprehensive care. This coordinated care is especially important given the increasing demands placed on the decreasing number of primary care physicians (a situation Day Kimball is handling rather effectively).

Further evidence of the shift to well care is the proliferation of workplace wellness programs. These employer-sponsored, at-work programs use personal health assessments to make employees aware of medical conditions and potential health hazards, and guide them into choices that can prevent conditions from developing or worsening.

People are becoming vastly more informed about healthcare issues than ever before. The Internet provides unprecedented access to information about every aspect of healthcare, leading people to conduct their own research about health issues and concerns. And with pharmaceutical companies marketing directly to consumers, there is greater awareness of the medicines that are available for nearly any condition. A more educated public can be very good for healthcare: For example, as the population lives longer, adult children are better empowered to advocate on behalf of their aging parents. But the wealth of misinformation, inaccuracies, and unreliable sources online demands extra vigilance.

Government’s role in healthcare is looming larger. The Patient Protection and Affordable Care Act (PPACA) of 2010 proposes a variety of changes that will impact healthcare in ways that are still unclear. The Act’s health insurance exchanges are designed to expand health insurance coverage, improve the quality of coverage and care, and reduce costs. Its pay-for-performance initiatives will link reimbursements to quality of outcomes, not quantity of patients treated. And its accountable care organization concept calls for the formation of groups of healthcare providers who provide coordinated care and who agree to be accountable to the patient and to the insurance company for the quality, appropriateness, and efficiency of the care they provide. These are all great ideas, but the details of their implementation are far from decided. Day Kimball is ahead of the curve, especially among community hospitals, in terms of readiness to respond to whatever the PPACA demands.

Healthcare costs continue to rise. While attempts are made at every level of the healthcare industry to control costs, usage of services keeps growing. Naturally, costs follow suit, and increases are passed on to employees by employers who can’t absorb higher health insurance premiums. Initiatives like well care, workplace wellness programs, and pay-for-performance accountability are important because together they will help keep people healthier, catch conditions when they are more treatable (thus less costly), and eliminate wasteful practices in the delivery of healthcare.

At Day Kimball Healthcare we know we are headed in the direction of better care. Though the road ahead has plenty of twists and construction sites, we are more than ready for all of them.

Introducing our strategic vision.

Everything we do is focused on providing the highest-quality care to the members of our community.

The delivery of that care — face-to-face patient interaction, community-oriented programs, home visits, equipment and technology upgrades — is certainly the most obvious and visible aspect of our work. But there is a lot of other work that takes place to ensure that we can continue to offer great care while meeting the ever-evolving challenges of healthcare.

To help guide us in the right direction and keep us focused on what’s important, we’ve developed a strategic vision aimed at improving the health of the people of Northeast Connecticut, as well as our health as an organization. The following pages will introduce you to our vision and help you understand both what it means and how we’re fulfilling it.
Our vision is to be the premier, integrated medical services network in Northeast Connecticut.

THERE ARE SOME KEY WORDS IN THAT PHRASE WE’D LIKE YOU TO KNOW MORE ABOUT.

**PREMIER**

- Developing, recruiting, and expanding a team of exceptionally skilled providers who offer diverse experience and various areas of specialty.
- Operating clean, safe facilities and creating a warm, welcoming environment.
- Addressing healthcare challenges with the goal of creating a comprehensive medical services network driven by quality of care, positive outcomes, and efficiency.
- Providing the best possible technology for diagnostics, surgery, and treatment protocols.
- Remaining responsive, attentive, and helpful to our patients and their family members.

**INTEGRATED**

- Our primary care providers work as advocates for the health of their patients, establishing a “patient-centered medical home” for each of them.
- All of our medical care and health service providers work together and communicate closely to proactively help patients access the care they need.

**MEDICAL SERVICES NETWORK**

- Our comprehensive services — including primary and specialty care, care management, diagnostics, blood draw services, and more — available at multiple locations.
- Our nearly 300 medical care providers who represent more than 40 disciplines.
- The inpatient, outpatient, and in-home care services we offer — along with a hospital, five healthcare centers, ten physician offices, and a medical supplies retail unit.
- Our partnerships that bring specialized cardiac care, cancer treatment, orthopedics, and radiology closer to the communities we serve.

**NORTHEAST CONNECTICUT**

- Our home — where we were founded more than 100 years ago by community members who knew that quality care is important to good quality of life.
- Our commitment — we understand the unique needs of this area, and we’re dedicated to the health and wellbeing of the 91,000 residents in the more than 13 towns we serve.
- Our employees — more than 1,200 working to improve the health of Northeast Connecticut and generating millions of dollars in economic impact every year.
- Our reason for being — we are not owned by some distant corporate entity; we are led by a board of directors who live and work in our community.
### How we came closer to premier:

- **Day Kimball Hospital** and **Day Kimball HomeCare** were fully accredited by the Joint Commission and recognized for an impressively low number of findings.
- Our laboratory passed the rigorous standards of and was accredited by the College of American Pathologists.
- Day Kimball Hospital was designated by Aetna Insurance as a “Tier 1” hospital; Aetna cited our ability to deliver affordable care.
- Day Kimball Hospital received an Award of Environmental Excellence from Stericycle for diverting 5,966 pounds of plastic from landfills by using reusable sharps containers.
- Medicare acknowledged our efforts to meet specific patient-care standards by recognizing them as “meaningful use” and thus reimbursing us for services at a higher rate.

### The steps we took to become more integrated:

- Our medical home model quickly connected primary care doctors to patients who visited our Emergency Department and Walk-in Center, resulting in readmission rates lower than state and national averages.
- The transition from manual to electronic documentation of patient care records continued with the inclusion of Nursing, Respiratory, Physical Medicine, Nutrition Services, and Case Management.
- Electronic medical records were implemented in six additional locations, including Day Kimball Healthcare Centers and two affiliated physician practices.

### What we did to create a more robust medical services network:

- We welcomed Canterbury-Thompson Family Medical Associates and the Medical Center of Northeast Connecticut to Physician Services of Northeast Connecticut, LLC.
- We expanded our primary care capacity in Plainfield, Dayville, and Thompson.
- We created a dynamic new medical campus in Plainfield with the opening of our new Lathrop Road facility (with a Women’s Health Center and a Walk-In Center) and the renovation of our Dow Road facility slated for 2012.
- We built our new Putnam Healthcare Center, which houses Physical Medicine, Blood Draw Services, and Franklin Home Health in a comfortable environment with greater capacity.
- We expanded the successes of our collaborative Wound Care Clinic (combining the Ambulatory Care Unit with Physical Therapy, Day Kimball HomeCare, Nutrition, and Diabetes Management), Behavioral Health Services (combining the Psychiatric Inpatient Unit, Outpatient Mental Health Clinic, Pediatrics, and outside referral sources such as the Hyde School, TEEG, and United Services), and the Joint Academy (combining the Center for Bone and Joint Care; Day Kimball Hospital’s medical, nursing and physical therapy staffs; Day Kimball HomeCare; and area rehabilitation centers).

### How we served Northeast Connecticut:

- We continued our involvement in HealthQuest, a coalition of organizations that focuses on awareness, education, and programs to improve the wellness of our community.
- We welcomed Canterbury-Thompson Family Medical Associates and the Medical Center of Northeast Connecticut to Physician Services of Northeast Connecticut, LLC.
- We funded a partnership between the Wholesome Wave Foundation and the Women, Infants and Children and the Seniors Farmers Market Nutrition Programs, encouraging recipients to buy fresh foods at local farmers markets by doubling the value of their vouchers.
- More than 200 people participated in the inaugural DKH “Give It A TRI” Triathlon.
- We partnered with seven other Windham County healthcare providers to create and fund a community health needs assessment research study that will help us develop a blueprint for health and wellness programming over the next three to five years.
- We produced a pre-teen- and teen-focused DUI awareness video, including local EMS teams and Day Kimball employees.
- We were once again blessed by the members of our community, who responded to every Day Kimball Healthcare fundraising effort with typical Northeast Connecticut warmth and generosity, raising over $818,000.
The future of healthcare in Northeast Connecticut looks bright.

If the past year is any indication, our region’s healthcare prognosis is excellent. Building on the successes of 2011, we’re launching ourselves into 2012 with many great projects and initiatives.

The largest and most visible project — and arguably the most necessary — is the “Care in a Heartbeat” Capital Campaign for a new Emergency Department at Day Kimball Hospital. The quiet but incredibly successful leadership phase of the campaign (chaired by Peter Deary and Kimberly Lane) raised more than $2 million toward the construction of a state-of-the-art facility to replace the current outdated and insufficient unit. Major lead donors include Steven and Marjolaine Townsend, The Citizens National Bank (President and CEO David Conrad), Linemaster Switch Corporation (Executive Vice President Joseph Carlone, Jr.) and Dr. Michael Baum and his wife Denise. The community phase (chaired by Gary and Karen Osbrey) is now in full swing, and will raise the remaining $1 million necessary to ensure that we can break ground in late 2012.

In their efforts to continue to deliver the highest-quality care possible, our Hematology/Oncology Department will make operational changes and will transition to a new relationship with Norwich-based Eastern Connecticut Hematology and Oncology Associates (ECHO). ECHO is a private group of cancer physicians who partner with best-in-breed facilities for particular types of cancer treatments. This partnership will help us deliver clinical excellence in cancer care and better meet our community’s needs.
Physician recruitment will remain a key element of our growth strategy well into the future. We’ve had great success in attracting exceptional practitioners to our area; they appreciate both the progressive healthcare model we’re developing here at Day Kimball, as well as the outstanding quality of life we all enjoy in Northeast Connecticut.

We will maintain our proactive adoption of electronic medical records and other technologies that enhance the sharing, delivery, and security of patient information. And we will continue to monitor and respond to the ever-changing state and federal regulations that govern health information exchange and technology.

Though we can never be sure exactly what challenges will come our way, we are confident that we are very well prepared for all of them. We know we’re part of a very special community, and we will do everything we can to bring the best in healthcare to the people who depend on us — and on whom we depend — every day.
Day Kimball Healthcare Financial Summary

In fiscal year 2011, we continued to invest in creating an integrated network of medical services. We saw significant growth in our physician practices, hiring 13 physicians and mid-level practitioners to our Day Kimball team and taking over management of 3 offices. We expanded our facilities with the construction of healthcare centers in Plainfield and Putnam. And we expanded our service lines by integrating and enhancing primary care, behavioral health, oncology and hematology, and diagnostic imaging. While these investments resulted in a negative operating bottom line, they strengthened our organization and our ability to deliver premier services to Northeast Connecticut.

Fiscal Years Ending September 30
Financials are audited and consolidated (Day Kimball Hospital, Day Kimball HomeCare, Hospice & Palliative Care of Northeastern Connecticut, Day Kimball HomeMakers and Physician Services of Northeast Connecticut, LLC)

<table>
<thead>
<tr>
<th>Net Revenue</th>
<th>2011</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net revenue from services to patients</td>
<td>$115,157,319</td>
<td>$107,033,386</td>
<td>$99,560,103</td>
</tr>
<tr>
<td>Other operating revenue</td>
<td>$4,494,080</td>
<td>$3,277,646</td>
<td>$3,012,747</td>
</tr>
<tr>
<td>Total Net Revenue</td>
<td>$119,651,399</td>
<td>$110,311,032</td>
<td>$102,572,850</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenses</th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and Benefits</td>
<td>$75,380,041</td>
<td>$66,395,934</td>
<td>$58,898,203</td>
</tr>
<tr>
<td>Supplies and Other</td>
<td>$36,554,885</td>
<td>$34,099,742</td>
<td>$33,564,176</td>
</tr>
<tr>
<td>Bad Debts</td>
<td>$3,628,349</td>
<td>$3,380,034</td>
<td>$3,599,872</td>
</tr>
<tr>
<td>Depreciation and Interest</td>
<td>$5,603,421</td>
<td>$5,304,776</td>
<td>$5,218,026</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$121,666,696</td>
<td>$109,180,486</td>
<td>$101,280,277</td>
</tr>
</tbody>
</table>

| Net Operating Gain (Loss)                        | ($1,515,297)| $1,130,546 | $1,292,573 |

| Net Operating Gain (Loss)                        |            |            |            |
| Non-Operating gains                              | $1,333,404 | 607,272    | (687,680)  |

| Excess of revenue over (under) expenses          | (181,893)  | 1,738,817  | 604,893    |
Day Kimball Healthcare Service Report

2011 Consolidated Net Revenue Breakdown

2011  |  2010  |  2009  
---|---|---
Discharges | 4,944 | 5,187 | 5,552 
Emergency Department Visits | 28,884 | 30,282 | 28,565 
Births | 547 | 534 | 559 
Operating Room Cases | 3,768 | 3,784 | 3,857 

HEALTHCARE CENTERS OUTPATIENT SERVICES

2011  |  2010  |  2009 
---|---|---
Diagnostic Services | 69,538 | 72,544 | 71,861 
Laboratory Exams | 509,276 | 528,448 | 529,951 
Physical medicine Services Exams | 89,494 | 73,154 | 72,211 
Cardiopulmonary Rehabilitation Visits | 3,495 | 3,587 | 3,786 
Oncology Center Patients | 2,692 | 2,984 | 3,150 
One-Day Surgeries | 3,057 | 2,996 | 3,004 
Special Procedures | 7,595 | 5,784 | 5,515 

DAY KIMBALL HOMECARE

2011  |  2010  |  2009 
---|---|---
Patient Visits | 60,698 | 61,588 | 62,754 

HOSPICE & PALLIATIVE CARE OF NORTHEASTERN CONNECTICUT

2011  |  2010  |  2009 
---|---|---
Patients | 267 | 214 | 183 
Hospice Visits | 2,273 | 1,925 | 2,035 

2011  |  2010  |  2009 
---|---|---
Outpatient | $14,209,577 ; 12% 
Inpatient | $43,273,966 ; 38% 
Physicians’ Practices & Services | $50,118,886 ; 44% 
HomeCare | $1,485,869 ; 1% 
HomeMakers | $6,069,021 ; 5%
BOARD OF DIRECTORS

Chairman
John P. Miller

Vice Chairman
Jack Burke

Secretary
John Graham, MD

Treasurer
Rochelle Alix

Asst. Secretary/Asst. Treasurer
Michael Baum, MD

Members
Joseph Alessandro, DO
Joseph Botta, MD
Karen A. Cole
David Conrad
Garfield Danenhower, MD (not pictured)
Ronald Franzino, MD
Richard Loomis
William St. Onge, Esq.
Robert Smanik, FACHE

DAY KIMBALL HEALTHCARE

President & CEO
Robert E. Smanik, FACHE

Vice President of Medical Affairs & Quality/CMO
Douglas Waite, MD

Vice President of Finance/CFO
Julie Drouin

Vice President of Patient Services/CNO
Carol Howland, RN, MSN, CNA, BC

Vice President of Physician Services
Christine Vallee

Vice President of Marketing & Communications
Sara Brandon

DAY KIMBALL HOMEMAKERS

President
David W. Coderre

Vice President/Treasurer
Stephen J. Adams, Esq.

Secretary
Joan Graham

Directors
Regina Ackart
Joseph Botta, MD
Susan Esons
Nick Haines
Robert E. Smanik, FACHE
Aileen Witkowski

DAY KIMBALL HEALTHCARE
ADMINISTRATION

Director of Day Kimball HomeCare
Judith Blackmore, RN, BS

Director of Financial Operations
Kathy Combs

Director of Human Resources Physician Practices & Physician Services
Nancy Contillo

Nurse Director of Acute Care, Case Management, Education and IV Team
Debra Douglas, MSN, RN, NE-BC, WCC

Director of Hospice & Palliative Care of Northeastern Connecticut
Carol Emmerthal, RN, MSN

Director of Day Kimball HomeMakers
Susan Esons

Director of Pharmacy
Guinxe Gabriel, PharmD, MBA

Director of Patient Accounts
Sarah Ginnetti, MBA, MHA

Director of Nutritional Services
Ruth Gregoire, BS, MBA

Director of Facilities
Greg Harubin

Director of Communications
Charlene Leith-Bushey, MBA

Nurse Director of Perioperative Services, Maternal Child Health and Central Sterile Supply
Cynthia Lebel, RN, BSN, MBA

Director of Medical Records
Angela Levesque, RHIA

Director of Physical Medicine, Integrative Medicine, EEG/EMG and Stroke Coordinator
Daniel Marcotte, PT, MPH, DPT

Nurse Director of Emergency Department and EMS Coordinator
Ralph Miro, RN, CEN, MPH, REMTP

Director of Operations for Physician Practices and Physician Services
Cynthia Monette

Nurse Director of Critical Care Services
John O’Keefe, RN, MS, NEA-BC

Director of Diagnostic Services
Joseph Phillips, MBA

Director of Behavioral Health Services
Stephen Reider, RN, MBA

Director of Budget and Decision Support
Nancy Rivera, MBA

Co-Director of MIS
Marilyn Rath, MS, MBA

Co-Director of MIS
Odile Romanick

Director Quality, Risk Management and Security
Sharon Sawyer, RN, BSN, MBA, CPHQ

Director of Development
Pamela Watts

MEDICAL STAFF WHO ARE AFFILIATED WITH DAY KIMBALL HEALTHCARE

Ahola, Saul, MD, FACP
Internal Medicine

Alessandro, Joseph, DO
Geriatrics

Archibald, Ronald, MD
OB/GYN

Athans, John, MD
Pathology

Athreya, Balaji, MD
Nephrology

Austin, Nancy, MD, CCFP (EM)
Family Practice

Avellar, Leonard, MD
OB/GYN

Babu, Krishnan, MD
Nephrology
Mr. and Mrs. Bernard A. Phaneuf
Mr. Joseph Phillipis
Mr. and Mrs. Paul J. Pikora
Mr. and Mrs. Charles D. Pious
Mr. and Mrs. Samuel H. Porter-Price
Dr. Suzanne Powell
Ms. Catherine A. Pritchard
Mrs. Chloe J. Puffer
Mr. and Mrs. Eric P. Quinn
Mr. and Mrs. Robert A. Quintal
Mrs. Lynn Quintal-Hill
Dr. Steven T. Raheb
Dr. and Mrs. Edmond B. Raheb
Dr. Philip R. Rainford
Mrs. Marilyn Rath
Mr. Jeff Rawson
Dr. and Mrs. Kevin J. Reagan
Mr. and Mrs. Maurice C. Remillard
Mr. and Mrs. Alvin P. Ridgway
Mrs. Mae F. Riley
Mr. and Mrs. Lionel Rivera
Mr. and Mrs. Ronald F. Robinson
Mr. and Mrs. Kevin Romanick
Mr. Warren J. Rosenberg
Ms. Pamela Rosenlund
Mrs. Constance J. Rosenlund
Dr. and Mrs. Dominick Roto
Mr. and Mrs. Daniel S. Rovero
Ms. Mary Ellen Snyder
Ms. Kathleen Smolen
Mrs. Lorraine C. Smith
Mr. and Mrs. Robert E. Smanik
Mr. and Mrs. Robert E. Sloat
Mr. and Mrs. Fred R. Sirrine
Mr. and Mrs. Jay K. Sinha
Mr. and Mrs. Robert M. Silva
Mr. and Mrs. David W. Shippee
Mr. and Mrs. Kevin S. Shaw
Mr. and Mrs. James C. Shaw
Mr. Robert W. Searles
Mr. and Mrs. Todd M. Seabold
Mr. Robert W. Searles
Mr. and Mrs. George S. Shaw, Jr.
Mr. and Mrs. James C. Shaw
Mr. and Mrs. Kevin S. Shaw
Mr. Stanley S. Sheldon
Mrs. Jean N. Sheldon
Mr. and Mrs. David W. Shippee
Mr. and Mrs. Robert M. Silva
Mr. and Mrs. Jay K. Sinha
Mr. and Mrs. Fred R. Sirrine
Mr. and Mrs. Robert E. Sloat
Mr. and Mrs. Robert E. Smanik
Mr. Michael W. Smith
Mrs. Lorraine C. Smith
Ms. Kathleen Smolen
Ms. Mary Ellen Snyder
Mr. Richard L. Sorel
Mrs. Karen St. Germain
Mr. and Mrs. Donald R. St. Onge
Atty. and Mrs. William H. St. Onge
Dr. Heather E. Sullivan and
Dr. Gerald B. Sullivan
Mr. and Mrs. Paul Sweet
Mr. and Mrs. Austin Tanner
Dr. Lynn Hayes Thomas
Dr. Natalie Tidwell and Dr. Jonathan Tidwell
Dr. and Mrs. Ross Tolmin
Mr. and Mrs. Marshall H. Tourtellotte, Jr.
Mr. and Mrs. Steve H. Townsend
Mr. and Mrs. William W. Trayner, Sr.
Ms. Ellie Tsakonas
Mr. and Mrs. Gregory Tucker
Mrs. Gladys A. Tucker
Mr. Douglas W. Valentine
Mr. and Mrs. Dennis Vallely
Mr. and Mrs. Daniel Very
Mr. Robert Viens
Mr. and Mrs. William F. Vilnit
Mr. and Mrs. David J. Vitale
Mr. and Mrs. Joseph J. Voccio
Mrs. Fannie E. Wahatale
Dr. Douglas C. Waite and Dr. Martha B. Waite
Mr. and Mrs. Roman R. Wajer, Jr.
Mrs. Susan S. Waldron
Mr. and Mrs. Martin V. Walsh
Ms. Pamela Watts
Mrs. Bernice Weigel
Mr. and Mrs. James A. Weiss
Atty. and Mrs. Martin T. Weiss
Mr. Joseph Welch
Mr. and Mrs. Carl R. Welshman
Dr. Lee S. Wesler and Ms. Anne Amberg
Mr. Ernest A. Wetzl
Dr. Steven M. Wexler and Mrs. Elysia Gordon
Mr. and Mrs. Jeff White
Dr. and Mrs. Douglas M. Whitemore
Mr. Leonard E. Wielock
Dr. Richard J. Wilcon and Dr. Ellen Salurand
Rev. John Wilcox
Mr. and Mrs. Keith A. Wilcox
Mr. Benjamin D. Williams, Ill
Dr. Paul D. Williams and Ms. Jane M. Ferri
Hon. and Mrs. Donald E. Williams
Dr. and Mrs. David M. Wilterdink
Mrs. Aileen Wilkowski
Mr. and Mrs. Bruce R. Wolanin
Dr. Paul Y. Wong
Mrs. Frances Woodworth
Dr. and Mrs. Charles L. Wreschner
Dr. and Mrs. David L. Yeager
Mrs. Robin B. Young
Mrs. Nancy Zamagni

TRUSTS
Sara Crosby Dunleavy
Marion L. Harvey
Mildred B. Hobbard
Dr. Seldom B. Overlock
Almond M. Paine
Edith Dike Peckham
Frances W. Starkweather

BEQUESTS
Estate of Violet Brousseau
Estate of Clara R. Denison

Through their kindness and generosity, Day Kimball's friends and neighbors donated over $818,000 to various programs and funds last year. Each gift, no matter the size, is significant to helping our community remain healthy and cared for.

Donors

FOUNDERS' CIRCLE ($10,000+)
Dr. and Mrs. Michael E. Baum
Broadway Live Production, LLC
Mr. and Mrs. Donald H. Burdick
Mr. and Mrs. Richard M. Burdick
Community Health Network of Connecticut, Inc.

Day Kimball Hospital Woman's Board
Mr. Peter D. Deary and Ms. Kimberly J. Lane
The Estate of Violet Brousseau
Putnam Bank
The Citizens National Bank
Mr. and Mrs. Steve H. Townsend

PRESIDENT'S CIRCLE ($2,500+)
Aetna
Archambault Insurance Associates
Arthur J. Gallagher & Co. of New York, Inc.
Athenahealth
B & M Excavating Co., LLC
B.P.O.E. Elks of Danielson #1706
Dr. Joseph J. Botta and Dr. Erica Kesselman
Ben and Judy Buell
Ms. Lynn E. Burdick
C.M. Smith Agency
Connecticut Challenge
Connecticut GI
DKH Multisport Team
DKH Well-Wishers
Day Kimball HomeMakers, Inc.
Mr. and Mrs. Edward J. Desaulnier
Downes Construction Co., LLC
Eckert Seamans Cherin & Mellott, LLC
Gerardi Insurance Services
Hooker & Holcombe, Inc.
Jefferson Radiology
Jewett City Savings Bank
Ms. Kathleen M. Burdick LaChance
Linemaster Switch Corp.
Murtha Cullina LLP
NES Healthcare Group
Northeast Cancer Crusaders
O'Brien, Tanski & Young
Putnam Lions Club, Inc.
Mr. and Mrs. Robert W. Randall
Reid & Riegel PC.
Mr. and Mrs. Robert Rondeau
Dr. and Mrs. Steven D. Schimmel
Sheridan Healthcare of CT, P.C.
Mr. and Mrs. Robert E. Smanik
Mr. Michael C. Stanley
The Center for Bone & Joint Care
The Charity Chicks
Ms. Joy Ann Tyler
UMASS Memorial Health Care, Inc.
University Pathologists, LLC
Wal*Mart of Putnam
Waste Management
Westview Health Care Center

DIRECTORS’ CIRCLE ($1,000+)
Advantage Home Medical
Dr. Joseph Alessandro and Dr. Valerie Alessandro
AllianceHealthCareServices
Brown Rudnick
Mr. and Mrs. John E. Burke, Jr.
Mr. and Mrs. W. Murray Buttner
Ms. Robin Byrne
Charter Oak Federal Credit Union
Chinigo, Leone, & Maruzo, LLP
Christ Church of Pomfret
CIGNA HealthCare
Clafin Company
Mr. & Mrs. Blair Cole
CompuGroup Medical
Congregational Church of Putnam
Connecticut General Life Insurance Company
Core Plus Federal Credit Union
Crown Healthcare Apparel Service
CSMS-IPA, Inc.
Dr. and Mrs. Garfield W. Danenhow
Danielson Rotary Club
Mr. and Mrs. Glen Dash
Dr. Marguerite Davies and Dr. Glenn Warner
Mrs. Lynn C. Dawes
Dr. John A. Day and Dr. Jane M. Doyle
Ms. Debra A. Douglas
ERW, Inc.
Estate of Clara R. Denison
Mr. and Mrs. Norman G. Fellows
First Congregational Church of Pomfret
Foster Corporation
Mr. Roger C. Franklin
Dr. and Mrs. Ronald J. Franzino
Friendly Spirits Liquor Store
Dr. and Mrs. John N. Graham
Hawes Construction, LLC
Dr. and Mrs. A. Richard Herklotz
Dr. Claudia Hix and Mr. Richard Angus, Ph.D.
Mr. and Mrs. Mark Howland
I.C. Mechanical, Inc.
International Computerware, Inc.
International Paper Company
Day Kimball Hospital Junior Volunteers
Linc Health
MAF Collection Services
Merrill Lynch
Mr. and Mrs. John P. Miller
Mountain Daisy
N.E. CT Health Care Credit Union, Inc.
New England Plasma Development
New Shoreham Human Systems Consulting, LLC
Newell & Betty Hale Fund of Greater Worcester Community Foundation
Newell D. Hale Foundation
Mr. Joseph Phillips
Mr. Richard Provencer
Putnam Rotary Club
Mrs. Marilyn Rath
RDW Group, Inc.
Dr. and Mrs. Kevin J. Reagan
Saslow Lufkin & Buggy, LLP
Savings Institute Bank & Trust Co.
Mr. and Mrs. Irving J. Schoppe
Rev. and Mrs. Jonathan Scott
Mr. and Mrs. Kevin S. Shaw
Atty. and Mrs. William H. St. Onge
Staley Robeson, Inc.
Sunnyside Farms
Mr. Van Thomas
Mrs. Gladys A. Tucker
United HealthCare Services, Inc.
Unitex Textile Rental Services
Mr. and Mrs. Robert A. Vincent
W.B. Mason of North Windham
Dr. Douglas C. Waite and Dr. Martha B. Waite
Wal*Mart of North Windham
Weiss & Hale Financial, LLC
Weston & Sampson Engineers, Inc.
Dr. Steven M. Wexler and Mrs. Elysa Gordon
Woodstock Building Associates

LEADERSHIP CIRCLE ($500+)

Mrs. Denise Archambault
Avena Wellness Center, LLC
Dr. Leonard A. Averill and Ms. Deborah Merl
Mr. and Mrs. Bernard J. Barrette
Mr. and Mrs. Jack Bassick
Bicycle Concepts
Mrs. Marilyn Rath
UnitedHealthCare Services, Inc.
Unitek Textile Rental Services
Mr. and Mrs. Robert A. Vincent
W.B. Mason of Rhode Island
Dr. Douglas C. Waite and Dr. Martha B. Waite
Wal*Mart of North Windham
Weiss & Hale Financial, LLC
Weston & Sampson Engineers, Inc.
Dr. Steven M. Wexler and Mrs. Elysa Gordon
Woodstock Building Associates

Mr. and Mrs. Donald R. Stenman
Mr. and Mrs. Mark B. Desrosiers
Mr. and Mrs. David A. Drouin
Ms. Dianne L. Dupere-Lindell
East Woodstock Congregational Church
Mr. and Mrs. Edgar H. Elliott, Jr.
EMC Corporation
Executive Health Resources, Inc.
Mr. and Mrs. Joseph W. Fink
First Niagara
Frito-Lay, Incorporated
Mr. Guinxe Gabriel
Gates GMC Nissian
Richard and Marion Gebhardt
Gilman-Valade Funeral Homes
Ms. Ruth A. Greigore
Griffin Engineering Group, LLC
Mr. and Mrs. George D. Groom
Mr. and Mrs. Laurence N. Hale
Mr. and Mrs. Frederick C. Hedenberg
Dr. Nerl J. Holzer and Dr. Marjorie C. Holzer
Hometown Heating LLC
Hull Forest Products
Jeweled Innovations, LLC
Bruce and Donna Kosa
KWP Associates, Inc.
Ms. Dianne E. Lane
Mr. Alphonse Levesque
Longmeadow Automotive
Mr. William T. Loos
Mr. and Mrs. Edward T. Luther
Macnamara Chiropractic
Mr. Peter B. Mann
Dr. and Mrs. Brian S. McLeod
Mr. and Mrs. Keith R. Mosher
Mr. and Mrs. Wilbur D. Neumann
Northeast Assoc. of American Baptist Churches
Northeastern Connecticut Cardiology Associates, PC
Mr. and Mrs. John O’Keeffe
Mr. Victor Paunoff
Mrs. Janet M. Perry
Pharmacy Display Payments
Plainfield Business Association
Ms. Cathy Poisson
Pomfret School
Putnam Home Medical
Rite Aid Customer Support Center
Riverwalk Partners, LLC
Mr. and Mrs. Ronald F. Robinson
Ms. and Mrs. Mark C. Rogers
S.A.S. Construction, Inc.
Ms. Sharon Sawyer
Mr. and Mrs. Mark Shamber
Silver Circle Studio
Ms. Kathleen Smolen
St. John The Apostle Church
Ms. Suzanne St. Onge
Mr. and Mrs. Donald R. Stenman
Tedeschi Real Estate Center
The Hare Family Charitable Fund
The Rectory and Pomfret School
The Women’s Health Center of Putnam, CT, P.C.
Thompson Lions Club
Mr. Paul J. Trifone
United Methodist Church of Putnam
United Natural Foods, Inc
United Way of the Central & Northeastern Connecticut
Mr. and Mrs. Dennis Vallee
Villa Maria Nursing & Rehabilitation Community
Ms. Pamela Watts
Ms. and Mrs. Heidi Welch Trayner
Wheelabrator Environmental Systems
Dr. and Mrs. Charles L. Wreschner

PARTNERS CIRCLE ($250+)

Ms. Susan J. Abbood
Mr. and Mrs. Joseph M. Adiletta
Dr. and Mrs. Saul J. Ahola
American Ambulance Service, Inc.
Amica Companies Foundation
Mr. and Mrs. Robert E. Andrews, Jr.
Animal Hospital of Putnam, P.C.
Dr. Rania Baik and Mr. Robert Dion
Ms. Helen E. Ballou
Mr. and Mrs. Marc S. Bates
Mrs. Mary H. Beaulac
Mr. and Mrs. Robert T. Bell
Ms. Jackie Bellerive
Ms. Crystal Bissonnette
Dr. William M. Bradbury and
Dr. Patrice M. Marchand
Mr. and Mrs. Roger Brault
Mr. David K. Bourque and Ms. Lynn K. Brodeur
Atty. and Mrs. Christopher M. Burke
Central Cycle Club, Inc.
Mr. and Mrs. Robert N. Chenail
Dr. and Mrs. Anthony Chieffalo
Christopher Heights of Webster
CL & P Danielson/Plainfield Line
Ms. Nancy Contillo
Mr. and Mrs. Paul W. Cristofori
Mr. Peter M. Curry
Danielson Adventure Sports
Ms. Linda G. Davidson
Deary’s Gymnastics Supply DGS
Dr. and Mrs. Christian H. Dee
Mr. and Mrs. Joseph N. Desautel, Jr.
Mr. and Mrs. Richard F. DiBonaventura
Mr. and Mrs. David A. Dorman
Atty. and Mrs. Thomas E. Dupont
Mr. and Mrs. Philip C. Durand
Mr. and Mrs. Doug Emmerthal
Ms. Susan Eson
Mr. John C. Folsom
Ms. Phyliss W. Fowler
Ms. Amy Franklin
Franklin Home Health
Mr. and Mrs. Robert J. Gerardi
Mr. Sergio Rodriguez and Mrs. Sarah Gmennett
Mr. and Mrs. Lynne A. Grillo
Dr. Ellis A. Hagstrom
Mrs. Betty Hale
Mr. and Mrs. Roger E. Hart, Jr.
Health Wyse
Mr. and Mrs. John G. Hogan
Mr. and Mrs. Thayne Hutchins
Mr. and Mrs. David E. Johnson
Dr. and Mrs. William R. K. Johnson
Jolley Concrete & Block, Inc.
Mr. and Mrs. Ernest J. Joly, Jr.
Mr. and Mrs. William E. Jones
Joseph J. Botta MD & Associates, LLC
Killingly Intermediate School
Mr. and Mrs. Keith L. Knowlton
Kreg Information Systems
Mrs. Pauline E. LaFramboise
Mr. and Mrs. Brian Levesque
Mr. and Mrs. Seabury B. Libby
Mr. Jeffrey A. Liszka
Mr. and Mrs. Maureen O’Connor
Dr. Roland H. Lupien
Mr. and Mrs. Robert A. Main, Jr.
Mr. Daniel Marcotte
Dr. R. David McCullum
Dr. and Mrs. Robert E. Miller
Dr. and Mrs. Timothy Monahan
Mr. and Mrs. Joseph Montette
Mr. and Mrs. Charles A. Morrison, Jr.
Dr. Toni T. Mourouis
Ms. Dawn Murphy
Mr. and Mrs. Jeffrey A. Liszka
Mr. and Mrs. Seabury B. Libby
Mr. and Mrs. John G. Hogan
Mr. and Mrs. Thayne Hutchins
Mr. and Mrs. David E. Johnson
Dr. and Mrs. William R. K. Johnson
Jolley Concrete & Block, Inc.
Mr. and Mrs. Ernest J. Joly, Jr.
Mr. and Mrs. William E. Jones
Joseph J. Botta MD & Associates, LLC
Kelly’s Tire, Inc.
Killingly Intermediate School
Mr. and Mrs. Keith L. Knowlton
Kreg Information Systems
Mrs. Pauline E. LaFramboise
Mr. and Mrs. Brian Levesque
Mr. and Mrs. Seabury B. Libby
Mr. Jeffrey A. Liszka
Ms. and Mrs. Maureen O’Connor
Dr. Roland H. Lupien
Mr. and Mrs. Robert A. Main, Jr.
Mr. Daniel Marcotte
Dr. R. David McCullum
Dr. and Mrs. Robert E. Miller
Dr. and Mrs. Timothy Monahan
Mr. and Mrs. Joseph Montette
Mr. and Mrs. Charles A. Morrison, Jr.
Dr. Toni T. Mourouis
Ms. Dawn Murphy
Mr. and Mrs. Jeffrey A. Liszka
Northeastern CT Human Resources Association
Packerville Baptist Church
Page’s Tree Service
Mr. and Mrs. George G. Belday
People’s United Bank
Mr. and Mrs. Peter J. Pezanko
Phi Home Designs
Mr. and Mrs. Michael Phillips
Plainfield Lions Club
Protech Computer Supply, Inc.
Putnam Ford-Mercury, Inc.
Putnam Vision Center
Rhode Island Hospital
Rogers Corporation
Mr. Kenneth A. Rohan
Mr. and Mrs. Kevin Romanick
Mrs. Barbara A. Rosen
Mr. Michael Rosoff
Mr. Leonard B. Safford
Ms. Roberta Sharpe
Mr. and Mrs. Edwin F. Sheldon
Mr. Patrick M. L. Smith
Spiral International
Mrs. Karen E. St. Jean
Sterling Precision Machining, Inc.
Mrs. Joann M. Sullivan
Mr. and Mrs. Sigurd Swanberg, Jr.
The Vanilla Bean Cafe, Inc.
Tobin, Carberry, O’Malley, Ridley & Selinger, P.C.
Ms. Lynette Tolar
Mr. and Mrs. Gregory Tucker
Mrs. Sharon Ugozianoni
United Way of Southeastern Connecticut, Inc
Mrs. Frances L. Vaclavik
Mrs. Susan S. Waldron
Webo Chemical Corporation
Mr. Franklin D. Wilson
WINY Radio Station
Woodpeaker Hill Health Center
Woodstock Lions Club
Dr. and Mrs. David L. Yeager
Mrs. Robin Young

FRIENDS CIRCLE ($100 +)

A-1 Septic Service
Mrs. Sherise Abbate-Witkowski
Mr. and Mrs. Robert Adam
Mrs. Eleanor M. Adams
Dr. and Mrs. Joseph G. Adiletta
Ms. Rochelle A. Alix
Mr. Norman R. Allard
Mr. Brian A. Allbright
Mr. Theodore W. Altmeyer, Jr.
Amplisound, Inc.
Mr. and Mrs. David Amster
Amtec Corporation
Mrs. Viola Anderson
Ms. Melanie Antoon
Ms. Susan Antonelli
Dr. Jonathan S. Appelbaum
Applied Roofing Systems, Inc.
Mr. and Mrs. Charles E. Archambault
Mr. and Mrs. Marc L. Archambault
Father Richard L. Archambault
Architype
Mr. and Mrs. Thomas F. Army
Mr. and Mrs. Marc L. Archambault
Mr. and Mrs. Charles E. Archambault
Applied Roofing Systems, Inc.
Ms. Susan Antonelli
Ms. Melanie Anton
Mrs. Viola Anderson
Ms. Melanie Antoon
Ms. Susan Antonelli
Dr. Jonathan S. Appelbaum
Applied Roofing Systems, Inc.
Mr. and Mrs. Charles E. Archambault
Mr. and Mrs. Marc L. Archambault
Father Richard L. Archambault
Architype
Mr. and Mrs. Thomas F. Army
Mr. and Mrs. Marc L. Archambault
Mr. and Mrs. Charles E. Archambault

18
Mr. and Mrs. Donald Pike
Mr. and Mrs. Michael T. Ringbloom
Mr. and Mrs. Lionel Rivera
Ms. L. Robertson
Rockville Bank Foundation, Inc
Mr. and Mrs. Frank K. Rogers
Mrs. Margaret H. Rohloff
Mr. and Mrs. Gordon J. Rohr
Mr. and Mrs. Peter Rosenberg
Mr. Warren Rosenberg
Ms. Jane L. Rovaldt
Ms. Holly A. Roy
Mr. James J. Ryan
Mr. and Mrs. Michael J. Rzeznikiewicz
Mr. and Mrs. Karl W. Salo
Ms. Phyllis Santry
Saturday AM Group
Saveway Petroleum, Inc.
Mr. Donald Sawicki
Mrs. Linda E. Schramm
Mrs. Donna M. Schroder
Mrs. Lesley Schuman
Mr. and Mrs. Todd M. Seabold
Mr. and Mrs. Earl M. Semmelrock
Mr. and Mrs. Bruce P. Shay
Mrs. Nancy Sheldon
Mr. and Mrs. Allen M. Sherman
Mr. and Mrs. Mathieu Silberman
Mr. and Mrs. Kay J. Sinha
Mr. and Mrs. Dennis L. Smith
Ms. J. Buffy Smith, Ph.D.
Mrs. Phyllis B. Smith
Mr. and Mrs. Richard H. Smith
Mr. and Mrs. John R. Snell
Ms. Mary Ellen Snyder
Sorel’s Garage, Inc.
Southbridge Tire Co., Inc.
Ms. Barbara Spillane
Mr. and Mrs. Peter T. St. Jean
Mr. and Mrs. Thomas J. St. Jean
St. Paul’s Episcopal Church
Mr. and Mrs. Edward Spark
Ms. Sarah W. Stearns
Mrs. Patricia A. Steen
Ms. April Stevens
Ms. Joanne P. Stevenson
Mr. Walter H. Stewart
Ms. Laura Stoneraker
Mr. and Mrs. Charles P. Sullivan
Mr. Thomas L. Sullivan
Mr. Tom Sullivan
Ms. Lynne D. Suprenant
Mr. Jeffrey J. Susla
Mr. and Mrs. Sidney E. Swenson
Mr. and Mrs. John Szruba
Ms. Lisa Tate
Mr. Ralph Tate
Mr. Brian Krystof and Ms. Janice L. Tetreault
Mr. and Mrs. Paul P. Tetreault
Mr. and Mrs. Robert Tetreault
The Quintal Agency, Inc.
The Trink-Et Shoppe, Inc.
Dr. Lynn Hayes Thomas
Ms. Lois B. Thompson
Thompson Racetrack 2011
Women’s Golf League
Ms. Robin Thompson
Mr. and Mrs. Charles J. Thorstenson
Tolman Clinical Laboratory
Atty. and Mrs. Steven Tomeo
Mr. and Mrs. Jerrold Trecker
Mrs. Ellie Tsakonas
Mr. Wm. David Tufano
Mrs. Margaret B. Turnbull
Mr. Daniel M. Tyl
U.S. Cosmetics Corporation
Unitarian Universalist Society in Brooklyn
United Natural Foods, Inc. Helping Hands Committee
United Way of Rhode Island
Urg Graphics, Inc.
Ms. Laura M. Valentine
Mrs. Lisa M. Vangel
Ms. Ann K. Veilleux
Mrs. Cheryl Veilleux
Verizon
Mrs. Cathy Wade
Mr. and Mrs. Martin V. Walsh
Mrs. Bernice Weigel
Dr. Gary Weller, D.D.S.
Mr. and Mrs. Carl R. Welshman
Mr. J. West
Mr. Matthew Wester
Ms. Debra Wiedenheft
Mr. Leonard E. Wielock
Mr. and Mrs. Marvin J. Wilbur
Mr. Benjamin D. Williams, III
Mr. Ellsworth E. Williams
Mr. and Mrs. Jonathan S. Williams
Ms. Ellen E. Wilson
Windham Urology Group, P.C.
Wireless Zone - Killingly
Wireless Zone - Putnam
Mrs. Mary E. Wishart
Mrs. Katherine M. Wolf
Mr. and Mrs. Scott A. Wolfe
Mrs. Lucy H. Wong
Mr. Herbert S. Wood
Mr. Robert P. Wood
Mr. and Mrs. Henry S. Woodbridge, Jr.
Mr. and Mrs. Gordon G. Woodfall
Woodstock Line Co., Inc.
Ms. Jean Woodward
Ms. Barbara Wright
Mr. and Mrs. James A. Zahansky, Jr.
Mrs. Nancy Zamagni
Ms. Bet Zimmerman

NEIGHBORS CIRCLE (Up to $99)
Abington Congregational Church - Women’s Guild
Mr. and Mrs. Frank Abissi
Access Agency, Inc.
Rev. and Mrs. David Baird
Mr. and Mrs. Mark J. Adamec
Ms. Jacqueline Adams
Ms. Madaline J. Adams
Atty. and Mrs. Stephen J. Adams
Mrs. Barbara M. Adamsuka
AFSCME Local 1303-149
Ms. Melinda T. Ainsworth
Al-Anon Group
Mr. and Mrs. Ronald A. Albee, Sr.
Mrs. Joyce A. Albro
Mr. Paul C. Aldrich
Ms. Lisa Ali
Ms. Abigail Allard
Mr. and Mrs. David C. Allard
Mr. and Mrs. Richard O. Allard
Mrs. Arlene H. Alteimer
Miss Danielle B. Alves
Mr. Harold L. Ames
Mrs. Linda J. Andersen
Ms. Lauren E. Anderson and
Ms. Carolyn E. Hazard
Ms. Lynn M. Anderson
Ms. Patty Ann Anderson
Ms. Sara Anderson
Mr. and Mrs. Evelyn L. Andert
Mr. and Mrs. Brian Andstrom
Mr. Ethan Andstrom
Ms. Clara Angelos
Ms. Mary A. Anthony
Antiques Market Place
Mr. and Mrs. Steven E. Antos
Ms. Rachael Arcand
Mrs. Grace Arsenault
Mr. and Mrs. Joseph A. Ashmore
Mr. Carl Asikainen
Ms. Angela M. Aubin
Mrs. Laurie J. Aucclair
Mr. and Mrs. Albert R. Auger
Mr. and Mrs. Bernard P. Auger
Mrs. Carol A. Auger
Ms. Eileen P. Auger
Ms. Jeannette M. Auger
Mr. Robert L. Auger
Mr. and Mrs. Raymond Austin
Ms. Jeanne Averna
Ms. Karen M. Avery
Ms. Kathleen J. Ayers
Ms. Donna Ayers-LaPointe
B.H. Davis Co.
Mr. and Mrs. A. David Babbitt
Mr. Roy H. Babbitt
Ms. Simone Babusky
Mr. Francis Bachand
Mr. and Mrs. Lewis H. Bachmann
Mr. and Mrs. Douglas Baer
Mrs. Jeannette Baier
Mrs. Bernice E. Baker
Mrs. Doris R.C. Baker
Mr. and Mrs. Thomas W. Balcom
Mr. Steven Balick
Mr. and Mrs. Clarence C. Ballard
Ms. Merilyn G. Bambauer
Mr. and Mrs. Peter Barbeau
Ms. Carol J. Barbour
Mr. and Mrs. Richard W. Baril
Ms. Mary Rose Barlow Co., Inc.
Mrs. Beatrice O. Baron
Mrs. Victoria L. Baron
Ms. Barbara L. Barrett and Ms. Doris E. Barrett
Ms. Eileen M. Barrette
Mr. and Mrs. Jeffrey N. Barrette
Barrette’s LLC
Mr. and Mrs. Michael Barry
Ms. Anne Barry-Mullen
Mr. and Mrs. John M. Bartels
Mrs. Claire R. Bartolomei
Mr. and Mrs. John A. Bartolomei
Mr. and Mrs. Robert I. Basehore
Ms. Cheryl Baskin
Mr. and Mrs. Harvey Baskin
Mr. Peter Baskin
Mrs. and Mr. Alice M. Bastek
Mrs. Imgrard H. Batchelder
Ms. Diane M. Bates
Mr. and Mrs. Mark Baublitz
Mrs. Clara G. Baur
Mrs. Patricia D. Baxter
Mrs. Dorothy J. Beatson
Ms. Michelle Beaudin
Mrs. June A. Beaudreau
Ms. Margaret A. Beaulac
Ms. Maureen L. Beaulac
Mr. and Mrs. Paul F. Beaulieu
Ms. Wendy Beauregard
Mr. and Mrs. Edgar R. Beausoleil
Mr. and Mrs. Leo G. Beausoleil
Mr. and Mrs. Ray Beausoleil
Mr. and Mrs. Gerard M. Beausoleil
Ms. Thyla L. Beausoleil
Mrs. Claire K. Becia
Mr. and Mrs. Martin C. Becker
Mr. and Mrs. William J. Becker
Ms. Erin Beckett
Mrs. Mary Belden
Mr. Graham Bell, Jr.
Mr. Edward Bellerive
Mr. and Mrs. Nick Bellerive
Mr. and Mrs. Ronald M. Bellerive
Mr. Lawrence Bellerose
Mr. and Mrs. Lawrence J. Bellerose
Mrs. Lorraine M. Belleville
Mr. and Mrs. Stanley W. Karro
Atty. and Mrs. Robert J. Kelleher
Mrs. Rita Kelley
Mr. Robert J. Kendra
Mrs. Florence E. Kennette
Ms. Linda L. Kenney
Mr. and Mrs. George R. Kennison
Mrs. Joan M. Kent
Mr. and Mrs. John W. Kent
Ms. Katherine Kent
Mr. and Mrs. Charles E. Kerns Sr.
Ms. Dorothy R. Kerouack
Mrs. Tina M. Kerouack
Mr. and Mrs. Paul B. Kerr
Ms. Jennifer Kibe
Mr. and Mrs. Daniel Kimball
Mr. and Mrs. William M. Kimball
Mr. and Mrs. Brian B. King
Mr. and Mrs. Brian M. King
Mr. John R. King
Mr. Stuart King
Mr. and Mrs. Wayne A. King
Mrs. Dolores B. Kingsbury
Kircalde, Randall & McNab, LLC
Mr. and Mrs. John Kirchner
Mr. and Mrs. Robert D. Kirk
Ms. Wendy Kirkland
Mr. and Mrs. William W. Kirkland
Mr. and Mrs. Mrs. George R. Kerns
Ms. Estelle Konesni
Ms. Lauren M. Konicke
Mr. Jon Kornhauser
Ms. Lauren M. Konicki
Mr. Dennis Knight
Mr. and Mrs. Donald L. Knox
Ms. Sandra Kochanowski
Mr. and Mrs. Mr. and Mrs. Michael Kondogian
Mr. and Mrs. Alfred R. Konesni
Ms. Estelle Konesni
Ms. Lauren M. Konicke
Mr. Jon Kornhauser
Mr. Jay Korns
Ms. Karen Kosior
Mr. Ken Kosior
Mr. and Mrs. Steven J. Kovack
Mr. and Mrs. Alexander J. Kowalchuk
Ms. Sophie C. Kowalski
Mrs. Barbara A. Koza
Ms. Marta Kozia
Mr. and Mrs. Richard A. Koziol
Ms. Anne K. Kozlow
Mrs. Lori Kozlowski-Foster
Mr. and Mrs. Peter W. Krawiec
Mr. Jeffrey Kreysig
Dr. Sherry L. Kroll
Mr. and Mrs. Barry L. Kromer
Mr. and Mrs. Greg Kuzma
Mr. and Mrs. Timothy H. LaBarre
Mrs. Jaime A. Labbe
Ms. Louise C. LaBelle
Ms. Marguerite A. LaBelle
Ms. Evelyn B. Labonte
Mr. and Mrs. James M. Labonte
Mr. and Mrs. Louis F. LaBonte
Ms. Therese M. Labonte
Ms. Donna J. LaBranche
Ms. Suzanne Lacasse
Mr. and Mrs. Robert A. LaChance
Mr. Peter LaCroix
Ms. Johanna Lada
Ladies Auxiliary To Thompson Mem Post 10088 VFW
Ladies Auxiliary VFW #1523
Mr. and Mrs. Joel M. Ladyka
Mr. and Mrs. Kurt LaFlamme
Mr. and Mrs. Leo F. Laflamme
Mrs. Jeanine E. Lafontaine
Mr. Joshua LaHaie
Mr. and Mrs. Phil LaHair
Mr. Michael A. Lajeunesse
Mr. and Mrs. Michael E. Lajeunesse
Mr. Paul E. Lajoie
Mr. Gregory L. Lakos
Mr. and Mrs. Thomas P. Lally
Ms. Marissa Lalumiere
Mr. and Mrs. James M. Lamorte
Mrs. Rose E. Lamorte
Mr. and Mrs. Lawrence R. Landman
Mrs. Deborah A. Landry
Mr. and Mrs. George L. Landry
Mrs. Kimberly Lane
Mr. and Mrs. Patrick B. Langer
Ms. B. Janice Lancevin
Mr. Arline M. Langlois
Ms. Elizabeth Langlois & Sons
Ms. Lucille A. Langlois
Ms. Nadine Langlois
Tawnya Langlois
Ms. and Mrs. Paul R. Lapierre
Mrs. Gloria C. LaPointe
Mr. and Mrs. Richard Laporte
Mr. and Mrs. Alphonse J. Lariviere
Mrs. Dorothy M. LaRiviere
Ms. Margaret E. Lariviere
Ms. Beth Larose
Mrs. Lois LaRose
Mr. Ronald Larose
Ms. Tammy Larose
Mr. Wyatt Larose
Mrs. Theresa R. Laro
Mr. Louis Larsen
Mr. Dale A. Larson
Mr. Jack E. Larson, Jr.
Mr. Steve Laska
Ms. Jean D. Laskey
Mr. and Mrs. Leonard D. Lataille
Ms. Lorraine Latour
Ms. and Mrs. Janice Lavallie
Ms. Kelli Lavoie
Ms. Evelyn Lawless
Mr. and Mrs. Dennis P. Lawlor
Mr. Russ Lawson
Mr. and Mrs. William T. Lawson
Mrs. Alice Lazur
Mrs. Shirley W. Leach
Mr. and Mrs. John L. Leader, Jr.
Mr. Edward T. Leavitt
Mr. Arthur E. LeBeau
Ms. Jacqueline M. LeBeau
Mrs. Elizabeth M. LeClair
Mr. and Mrs. Raymond R. LeClair
Mrs. Carolyn A. Ledogar
Ms. Diane LeDuc
Mr. and Mrs. Paul Lee
Ms. Ruth Lee
Mr. Wally Lee
Ms. Beth LeFevre
Mrs. June K. Lefevre
Mrs. Helen Lemire
Ms. Theresa M. Leire
Mrs. Charlene L. Leith-Bushey
Mrs. Betty Lema
Mr. and Mrs. Adelard Lemay
Ms. Julie Lemery
Ms. Sarah Lemery
Mr. and Mrs. Donald E. Lemire
Mrs. Fran E. Lemire
Ms. Sandra Lemire
Ms. JoAnne Lemire
Ms. Ann M. Lengel
Mr. Robert Lennon
Mr. and Mrs. Jean Pierre Lequere
Mr. and Mrs. Pierre Lequere
Ms. Judith LeSege
Ms. Kristen Lescault
Mrs. Roberta Lesovic and Mr. L. Dale Palfrey
Ms. Judy Letoille
Mr. Louis R. Leveille
Mr. and Mrs. Albert Levesque
Ms. Donna Levesque
Ms. Holly Levesque
Ms. Patricia A. Levesque
Ms. Rita Levola
Mr. and Mrs. John D. Lewernenz, Sr.
Mrs. Dorothy Ray Lewis
Mr. and Mrs. Jeffrey Lewis
Mr. and Mrs. Jeffrey Lewis
Ms. Kathleen Lewis
Ms. Kathrin Lewis
Ms. Melanie Lewis
Ms. Rachel M. Lewis
Mr. and Mrs. Richard F. Lewis
Mrs. Ruth Y. Lewis
Mr. and Mrs. Stephen B. Lewis
Ms. Gloria L. Lincourt
Mr. and Mrs. Constantino Lippiello
Mr. Victor E. Lippiello
Ms. Elaine B. Lippke
Ms. Jeanine V. Lisee
Ms. Barbara A. Liszka
Mr. and Mrs. Sam Litke
Mr. and Mrs. Walter A. Litke
Ms. Rebecca K. Little
Mrs. Bridget Livernoche
Mr. Raymond J. Livernoche
Ms. Margaret J. Loew
Ms. Suzanne Logan
Ms. Faye B. Logee
Mr. and Mrs. Lawrence Lombardi
Mr. and Mrs. Al Long
Mr. and Mrs. Jay D. Long
Mrs. Melissa Long
Mr. and Mrs. Richard L. Long
Mr. Floyd D. Loomis
Mrs. Rose Lopez
SFC (Ret) and Mrs. Richard A. Lord
Mr. and Mrs. William A. Lott
Mr. William P. Lucchesi
Mr. and Mrs. Joseph Lucier
Mr. and Mrs. Joseph G. D. Lucier
Ms. Loretta S. Lucier
Mr. and Mrs. Matthew S. Lukin
Ms. N. Jean Lukin
Ms. Pam Lukin
Mr. Peter S. Lukin
Ms. Cheryl Lukowski
Ms. Barbara Lund
Mr. Christophor Lupien
Dr. and Mrs. Roland H. Lupien
Mr. and Mrs. Peter Lusa, Jr.
Mrs. Madeline T. Lussier
Mr. Michael Lussier
Mr. and Mrs. T. E. Lydon
Mrs. Angelina D. Lynch
Ms. Shirley A. Lynch
Mr. and Mrs. Bernard A. MacDonald
Mrs. Beverly Lea MacDonald
Mr. John T. MacDonald
Ms. Sandra J. Maciag and Ms. Susan J. Maciag
Mr. James C. Mack
Mr. and Mrs. Charles G. Mackenzie
Dr. and Mrs. Robert B. MacNeil
Mr. and Mrs. Kevin Mahan
Mrs. Julia C. Mahon
Mr. Michael Mahoney
Mr. and Mrs. Frank R. Mailhot
Mr. and Mrs. Gerald Malville
Mr. and Mrs. Michael Malone
Mr. and Mrs. Joseph T. Mancini, Jr.
Ms. Donna L. Manseu
Mrs. Bernice Mansfield
Mr. Dennis Manulow
Ms. Beverly M. Marchioni
Ms. Doris B. Marcy
Day Kimball Healthcare is proud to have nearly 300 physicians associated with our network. Use our online Find a Doctor tool on daykimball.org to find a primary care physician or specialist in Northeast Connecticut.